

Regeneration and Development Panel

Agenda

Tuesday, 29th October, 2019 at 6.00 pm

in the

Council Chamber Town Hall Saturday Market Place King's Lynn



King's Court, Chapel Street, King's Lynn, Norfolk, PE30 1EX Telephone: 01553 616200

Friday 18th October 2019

Dear Member

Regeneration and Development Panel

You are invited to attend a meeting of the above-mentioned Panel which will be held on Tuesday, 29th October, 2019 at 6.00 pm in the Council Chamber - Town Hall, Saturday Market Place, King's Lynn PE30 5DQ to discuss the business shown below.

Yours sincerely

Chief Executive

AGENDA

1. Apologies for absence

To receive any apologies for absence.

2. Minutes (Pages 6 - 11)

To approve the minutes of the previous meeting.

3. Declarations of Interest

Please indicate if there are any interests which should be declared. A declaration of interest should indicate the nature of the interest (if not already declared on the Register of Interests) and the agenda item to which it relates. If a disclosable pecuniary interest is declared, the Member should withdraw from the room whilst the matter is discussed.

Those declarations apply to all Members present, whether the Member is part of the meeting, attending to speak as a local Member on an item or simply observing the meeting from the public seating area.

4. Urgent Business

To consider any business which, by reason of special circumstances, the Chair proposes to accept as urgent under Section 100(b)(4)(b) of the Local Government Act, 1972.

5. <u>Members Present Pursuant to Standing Order 34</u>

Members wishing to speak pursuant to Standing Order 34 should inform the Chair of their intention to do so and on what items they wish to be heard before the meeting commences. Any Member attending the meeting under Standing Order 34 will only be permitted to speak on those items which have been previously notified to the Chair.

6. Chair's Correspondence

If any.

7. Q1 2019-2020 Corporate Performance Monitoring - 10 minutes (Pages 12 - 17)

8. <u>Guildhall Expression of Interest and National Lottery Heritage Fund - 30 minutes</u> (Pages 18 - 22)

Members will receive a presentation at the meeting and background documents including the Expression of Interest are included in the Agenda.

9. <u>Exclusion of Press and Public</u>

To consider passing the following resolution:

"That under Section 100(A)(4) of the Local Government Act, 1972, the press and public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the Act".

10. EXEMPT - Future High Street Fund - 45 minutes - to follow

Members will receive the outline proposals and then participate in a Workshop session to look at the different options.

RETURN TO OPEN SESSION

11. Work Programme and Forward Decision List (Pages 23 - 28)

12. <u>Date of the next meeting</u>

To note that the next meeting of the Regeneration & Development Panel is scheduled to take place on Wednesday 11th December 2019 at 6.00pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn.

To:

Regeneration and Development Panel: L Bambridge, J Bhondi, F Bone, J Collingham (Chair), M de Whalley, B Jones, J Lowe, C Manning, C Morley, T Parish (Vice Chair), S Patel and D Whitby.

Portfolio Holders:

Councillor B Long – Leader of the Council Councillor G Middleton – Portfolio Holder for Business Development Councillor E Nockolds – Portfolio Holder for Culture, Heritage and Health

Officers:

Chris Bamfield – Executive Director Mark Fuller – Principal Project Surveyor Ged Greaves – Senior Policy and Performance Officer Matthew Henry – Assistant Director Steven King – THI Project Officer

BOROUGH COUNCIL OF KING'S LYNN & WEST NORFOLK

REGENERATION AND DEVELOPMENT PANEL

Minutes from the Meeting of the Regeneration and Development Panel held on Tuesday, 10th September, 2019 at 6.00 pm in the Council Chamber, Hunstanton Town Hall.

PRESENT: Councillors J Collingham (Chair), L Bambridge, F Bone, M de Whalley, M Howland, B Jones, J Lowe, C Manning, J Moriarty (substitute for J Bhondi), T Parish and S Patel.

PORTFOLIO HOLDERS:

Councillor P Gidney – Portfolio Holder for Project Delivery Councillor G Middleton – Portfolio Holder for Business Development Councillor E Nockolds – Portfolio Holder for Culture, Heritage and Health

MEMBERS PRESENT UNDER STANDING ORDER 34: Councillors Beal, Hudson, Morley and Ryves.

OFFICERS:

Chris Bamfield – Executive Director
Dale Gagen – Corporate Project Officer
Alan Gomm – LDF Manager
James Grant – Project Officer
Ged Greaves – Senior Policy and Performance Officer
Jason Richardson – Regeneration Project Officer

RD29: **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillors Bhondi and Whitby.

RD30: MINUTES

RESOLVED: The minutes from the previous meeting were agreed as a correct record and signed by the Chair.

RD31: **DECLARATIONS OF INTEREST**

There was none.

RD32: **URGENT BUSINESS**

The Chair reminded the Panel that an urgent item had been circulated to the Panel in advance of the meeting relating to Nelson Quay. The item would be considered later on in the meeting.

RD33: MEMBERS PRESENT PURSUANT TO STANDING ORDER 34

Councillor Beal - all items

Councillor Hudson – RD41: Nelson Quay Proposals Councillor Morley – RD36: Corporate Business Plan

Councillor Ryves – all items.

RD34: CHAIR'S CORRESPONDENCE

There was none.

RD35: <u>COMMUNITY INFRASTRUCTURE LEVY - GOVERNANCE</u> <u>ARRANGEMENTS</u>

The LDF Manager presented the report which set out the draft terms of reference in order to develop a system for spending CIL (Community Infrastructure Levy). The Panel was asked to consider the proposed terms of reference and their attention was drawn to the tasks, highlighted in yellow in the Appendix, which set out what was required and how the governance structure could work.

The Chair thanked the LDF Manager for his report and proposed that a Task Group be established to look at the terms of reference in more detail and report back to the Panel.

In response to a question from the Chair, the LDF Manager provided background on the CIL regime and how money could be spent.

RESOLVED: 1. A CIL Governance Task Group be established comprising of 6 Members (3 Conservative, 2 Independent and 1 Labour)

- 2. The Democratic Services to contact Group Leaders to ask for Group Membership for the Task Group.
- 3. The Task Groups Terms of Reference would be to develop a system for spending CIL with the Terms of Reference included in the Report.
- 4. The Task Group to meet two or three times and then report back to the Regeneration and Development Panel.

RD36: CORPORATE BUSINESS PLAN

The Senior Policy and Performance Officer presented the report which introduced the high level draft priorities and objectives for potential inclusion in the Corporate Business Plan. He explained that the Panel would have the opportunity to shape the plan.

Members of the Panel broke into two workshop groups to brainstorm ideas to help inform the Corporate Business Plan. The Senior Policy and Performance Officer collated the suggestions of the Panel and

would bring back a more detailed report to the Panel at their next meeting.

RESOLVED: (i) The Panel considered and commented on the draft priorities and objectives.

(ii) The Panel to receive a more detailed report at their next meeting.

RD37: COASTAL COMMUNITY FUND - SAIL THE WASH UPDATE

The Regeneration Project Officer provided an update on Sail the Wash and the Coastal Communities Fund. as attached.

The Chair thanked the Regeneration Project Officer for his presentation and invited questions and comments from the Panel, as summarised below.

In response to a question from Councillor Jones, the Regeneration Project Officer agreed to circulate the original business case to the Panel. He also reminded the Panel that this project was 100% externally funded.

Councillor Howland commented that the Council should work with the Port as they had space available and lift and store facilities. The Regeneration Project Officer explained that commercial opportunities had been discussed with the Port, but this funding was for the Riverfront area.

Councillor Moriarty asked what would happen if the project overspent. The Regeneration Project Officer explained that there were certain elements of the project which could be changed, for example, there was funding available to purchase a rib, but other opportunities could be looked at if funds needed to be diverted elsewhere. The Regeneration Project Officer explained that the project was funded for a three year period, after which any increased costs would be the Council's responsibility.

In response to a question from Councillor Bambridge, the Regeneration Project Officer explained that discussions were ongoing regarding the provision of facilities with the Sea cadets. It was also explained that some users of the pontoons had made arrangements with existing businesses on the quayside to use their facilities, although this had not been marketed.

In response to a question, the Regeneration Project Officer explained that the current lease did not permit commercial use of the pontoons, but this would be looked at as part of the project.

Councillor Hudson addressed the Panel under Standing Order 34. She commented that facilities should be available first before the pontoons

were extended otherwise it would not be well used and not make a profit.

The Chair summarised that overall the Panel seemed supportive of the proposal, however the provision of shore side facilities should be a priority.

RESOLVED: The panel supported the progression of the project on the basis of:

- Revised lease terms with King's Lynn Conservancy Board allowing more commercial approach to operations.
- Longer stays and Winter berthing being possible on the extended facilities.
- No increased revenue burden until the end of the funded project.

RD38: **EXCLUSION OF PRESS AND PUBLIC**

RESOLVED: That under Section 100(A)(4) of the Local Government Act 1972, the press and public be excluded from the meeting for the following items of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 3 of Part 1 of Schedule 12A to the Act.

RD39: WITHDRAWN ITEM - EXEMPT - DERELICT LAND AND BUILDINGS GROUP UPDATE

This item had been withdrawn from the Agenda. The Panel were encouraged to submit any questions and comments arising from the update (which had been included in the Agenda) to the relevant officer.

RD40: <u>EXEMPT - ACCELERATED CONSTRUCTION PROGRAMME - HUNSTANTON</u>

The Project Officer provided Members with an update on the Accelerated Construction Programme for Hunstanton including information on the proposals for two sites and the key issues for the Panel to consider.

Members of the Panel had conducted a walking tour of the sites prior to the meeting.

The Chair thanked the Project Officer for his report. The Project Officer and Corporate Project Officer responded to questions and comments from the Panel relating to Car Parking, consultation processes and the location of bus stops.

Councillor Beal addressed the Panel under Standing Order 34. The Project Officer responded to questions relating to the location of bus stops and the loss of car parking spaces. Councillor Beal commented that he did not support the proposals for Southend Road.

Councillor Hudson addressed the Panel under Standing Order 34. She commented that there was a lot of second homes in Hunstanton and more social housing was required in any future development.

The Corporate Project Officer explained that the next stage would be a viability study which would be brought back to members for consideration. This would include alternative options which had been looked at along the preferred option.

The Chair commented that it would be important for the Major Project Board to monitor the project.

Members of the Planning Committee abstained from voting as the proposals would be subject to a future planning application.

RESOLVED: The Panel supported the scheme and the recommendations as included in the report.

RD41: **EXEMPT - NELSON QUAY PROPOSALS**

The Executive Director presented the report which detailed options for the development of Boal Quay.

The Chair thanked the Executive Director for his report and the Executive Director responded to questions and comments from the Panel.

Members of the Planning Committee abstained from voting on the proposals.

RESOLVED: The Panel supported the proposal, as set out in the report.

RD42: WORK PROGRAMME AND FORWARD DECISION LIST

RESOLVED: The Panel's Work Programme was noted.

RD43: **DATE OF THE NEXT MEETING**

The next meeting of the Regeneration and Development Panel would be held on Tuesday 29th October 2019 at 6.00pm in the Council Chamber, Town Hall, Saturday Market Place, King's Lynn.

The meeting closed at 8.23 pm

POLICY REVIEW AND DEVELOPMENT PANEL REPORT

| REPORT TO: | Regeneration and Development Panel | | | | | |
|-----------------|---|-----------------|----|--|--|--|
| DATE: | 29 October 2019 | | | | | |
| TITLE: | Corporate Performance Monitoring Q1 2019-20 | | | | | |
| TYPE OF REPORT: | Monitoring | | | | | |
| PORTFOLIO(S): | Performance | | | | | |
| REPORT AUTHOR: | Ged Greaves | | | | | |
| OPEN/EXEMPT | Open | WILL BE SUBJECT | No | | | |
| | TO A FUTURE | | | | | |
| | | CABINET REPORT: | | | | |

REPORT SUMMARY/COVER PAGE

PURPOSE OF REPORT/SUMMARY:

The corporate performance monitoring report is in place to monitor progress against agreed performance indicators for the year. The report contains information on the corporate performance monitoring undertaken during Q1 2019-20.

KEY ISSUES:

Performance indicators for Q1 2019-20 have been agreed by portfolio holders and executive directors as the key performance measures for the year; they cover all portfolios. These indicators are reported quarterly to the Corporate Performance Panel.

This monitoring report highlights specific performance issues; where indicators have not met agreed targets they are drawn out into an action report, which provides additional detail on what actions are being taken to correct performance that has a variance to target.

The Q1 2019-20 monitoring report shows that of the 18 indicators, 10 targets have been met.

OPTIONS CONSIDERED:

Not applicable.

RECOMMENDATIONS:

The Panel is asked to:

- i. Review the performance monitoring report
- ii. Agree the actions outlined in the Action Report.

REASONS FOR RECOMMENDATIONS:

To demonstrate that the council monitors and puts in place appropriate actions to correct performance that has a variance to the set target, to assist us in meeting our statutory duty to try and secure continuous improvement.

1. Introduction

- 1.1 The council's performance management framework includes quarterly monitoring and reporting of performance. Each quarterly performance report is presented to the Corporate Performance Panel and made available to all councillors and portfolio holders for information on the council's intranet, Insite.
- 1.2 Corporately there are 54 performance indicators for 2019-20 and these have been agreed by portfolio holders and executive directors as the key performance measures for the year. Of this 54, 18 relate to the Regeneration and Development Panel's remit and these are reported in full in the performance monitoring report Q1 2019-20.
- 1.3 Exception reporting is used whereby those indicators that have not met their target are drawn out into an action report. This report focuses attention on adverse performance. In addition to the notes shown on the full report, senior managers provide information on the actions being taken to bring performance in line or reasons why this cannot happen.
- 1.4 Indicators and targets are agreed by portfolio holders and executive directors. As part of its work programme, the panel may wish to consider the indicators within its remit and make recommendations regarding future performance measures and targets.

2. Monitoring Report - Key points from the Q1 2019-20 performance monitoring report

2.1 The following tables summarise the council's current performance levels, comparing performance to the previous quarters.

| | | Nun | nber of indic | ators | |
|--|---------|---------|---------------|---------|-------------------------------------|
| | Q2 | Q3 | Full Year | Q1 | Indicator |
| | 2018-19 | 2018-19 | 2018-19 | 2019-20 | |
| Performance has improved | 3 | 2 | 1 | 4 | PD1,3 DV2 BD2 |
| Performance has not improved | 1 | 2 | 3 | 10 | PD2 DV1,3,4,6, 7,8 BD1,3,4 |
| Performance has met and continues to meet target | 1 | 1 | 1 | 1 | DV5 |
| Other: • new indicator for 2019-20 (no comparative data) • annual monitoring | 9 | 9 | 9 | 3 | PD4,5 BD5 |
| Total number of indicators | 14 | 14 | 14 | 18 | |

| | Number of indicators | | | | | | | | |
|---|----------------------|---------|-----------|---------|--------------------------------|--|--|--|--|
| | Q2 | Q3 | Full Year | Q1 | Indicator | | | | |
| | 2018-19 | 2018-19 | 2018-19 | 2019-20 | | | | | |
| Performance target met | 10 | 10 | 9 | 10 | DV1,2,3,4, 5,6,8 BD1,2,4 | | | | |
| Performance target not met | 0 | 0 | 4 | 1 | BD3 | | | | |
| Other: reported annually monitor only (no target set) | 4 | 4 | 1 | 7 | PD1,2,3,4,5 DV7 BD5 | | | | |
| Total number of indicators | 14 | 14 | 14 | 18 | | | | | |

3. Issues for the Panel to Consider

Members should review the attached analysis of achievement of the agreed performance indicators for the year. The Action Report should then be reviewed to ensure areas which have not met target are appropriately addressed.

4. Corporate Priorities

Performance indicators are developed to monitor key activities many of which directly underpin the achievement of the council's Corporate Business Plan.

5. Financial Implications

None

6. Any other Implications/Risks

None

7. Equal Opportunity Considerations

None

8. Consultation

Management Team, senior officers and portfolio holder

9. Conclusion

Management Team actively monitors this information on a regular basis and uses the information highlighted on the action report to gain an understanding of the reasons for the levels of performance that have been reported. Members should use the report to assess the actions outlined in the action report which the panel is asked to agree.

10. Background Papers

Corporate Business Plan 2015/16 - 2019/20

Performance Monitoring Action Report Q1 2019-20



This report highlights indicators that have not met target for Q1 2019-20 and is a supporting document to the Performance Monitoring Q1 2019-20 report. Comments / actions are recorded to help evidence performance management undertaken by the Council.

| Perfo | erformance Indicators Q1 2019-20 | | | | | | | | | | |
|-------|--|----------------------|---|--|----------|---|---|--|--|--|--|
| Ref | Name | Q1 2019/20 Target | Q1 2019/20 cumulative performance | Q1 2019/20 (Apr-Jun) performance | Status | Notes | Actions | | | | |
| BD3 | % of rent achievable on retail/general units | 95.00% | 82.09% | increased by 2.41% from O4 | * | I I WO TOWN CENTRE SHOPS ARE CURRENTLY VACANT | A let has been agreed on both of these shops with leases due to complete shortly. | | | | |

Performance Monitoring Q1 2019-20



| Status | * | Indicator has not met the target | ₹ | Indicator has met target | • | New 2019-20 indicator |
|--------|---|--|---------|--|------------|---|
| Trends | 1 | The value of this indicator has improved | | The value of this indicator has worsened | (3) | The value of this indicator has not changed |

Actions being taken on indicators that have not met target are outlined on the accompanying Action Report

| Projec | t Delivery | | | | | | | | |
|--------|----------------------------------|--|---------------------|--------------------------------------|----------------------|---|----------------------|----------------------------|------|
| Ref | Link to Corporate Priority | Name | Good Performance | 2018/19 cumulative performance | Q1 2019/20 target | Q1 2019/20 cumulative performance | Q1 2019/20 status | Versus this time last year | Note |
| PD1 | 2 | No of residential house sales completed - NORA | Aim to maximise | 20 | 24 | 5 | - | ① | |
| PD2 | 2 | No of residential house sales completed - Marsh Lane | Aim to maximise | 71 | 54 | 2 | _ | • | |
| PD3 | 2 | No of residential house sales completed - Lynnsport 4/5 | Aim to maximise | 13 | 67 | 10 | - | • | |
| PD4 | 2 | No of residential houses commenced - Lynnsport 3 | Aim to maximise | - | 54 | 0 | - | • | |
| PD5 | 2 | No of residential house sales completed - Lynnsport 3 | Aim to maximise | - | 3 | 0 | - | • | |

| Develo | pment | | | | | | | | |
|--------|----------------------------------|---|---------------------|--------------------------------------|----------------------|---|----------------------|----------------------------|--------------|
| ന Ref | Link to Corporate Priority | Name | Good Performance | 2018/19 cumulative performance | Q1 2019/20 target | Q1 2019/20 cumulative performance | Q1 2019/20 status | Versus this time last year | Note |
| DV1 | 2 | Processing of major development applications | Aim to maximise | 92.0% | 60.0% | 94.0% | ❤ | • | |
| DV2 | 2 | Processing of non-major development applications | Aim to maximise | 93.0% | 70.0% | 93.0% | ✔ | 1 | |
| DV3 | 2 | % of decisions on applications for major development that have been overturned at appeal, measured against total number of major applications determined | Aim to minimise | 2.7% | 10.0% | 3.2% | ₹ | • | |
| DV4 | 2 | % of decisions on applications for non-major development that have been overturned at appeal, measured against total number of non-major applications determined | Aim to minimise | 0.9% | 10.0% | 0.9% | ✔ | • | |
| DV5 | 2 | % of standard land charges searches carried out within 10 working days | Aim to maximise | 100% | 95% | 100% | ₹ | 0 | |
| DV6 | 2 | % of applications refused | Aim to minimise | 6.62% | 10.00% | 8.00% | ✔ | • | |
| DV7 | 2 | % of refused applications then appealed/lodged | Aim to minimise | 29.03% | - | 57.14% | - | • | Monitor only |
| DV8 | 2 | % of appeals allowed | Aim to minimise | 0.00% | 35.00% | 0.00% | ✔ | • | |



| Busine | ess Develop | susiness Development | | | | | | | | |
|--------|----------------------------------|--|---------------------|--------------------------------------|----------------------|---|----------------------|----------------------------|---|--|
| Ref | Link to Corporate Priority | Name | Good Performance | 2018/19 cumulative performance | Q1 2019/20 target | Q1 2019/20 cumulative performance | Q1 2019/20 status | Versus this time last year | Note | |
| BD1 | 1 | % of rent achievable on industrial estates | Aim to maximise | 93.11% | 90.00% | 90.98% | ✔ | • | | |
| BD2 | 1 | % of rent arrears on industrial estates | Aim to minimise | 3.97% | 4.00% | 2.25% | € | 1 | | |
| BD3 | 1 | % of rent achievable on retail/general units | Aim to maximise | 79.68% | 95.00% | 82.09% | * | • | Two two town centre shops are currently vacant, a let has been agreed on both of these shops with leases due to complete shortly. | |
| BD4 | 1 | % of rent arrears on retail/general units | Aim to minimise | 2.43% | 4.00% | 1.13% | ₩ | • | | |
| BD5 | 1 | Income from business rates for Renewable Energy projects | Aim to maximise | £3,162,615 | - | - | - | _ | Annual monitoring | |

St George's Guildhall Kings Lynn

This form is a copy of the one to be completed on line for the Heritage Fund.

To submit, please complete the form on our application portal.

Summary

- Name of your organisation
- Project reference number
- Project Title (please choose a title which you think best describes your project)

[Suggested title]

Revealing St George's Guildhall: restoration, interpretation, sustainable use

Date submitted

Section one - your organisation

- 1a. Name and address of your organisation
- Address line 2
- Address line 3
- Town / city
- County
- Postcode
- 1b. Is the address of your project the same as the address of your organisation?
- 1c. Details of main contact person
- Name
- Position
- Is the address of the main contact person the same as the address in 1a?
- · Daytime phone number, including area code
- Alternative phone number
- Tell us about any particular communication needs this contact has. Please note that there is a limit of 50 words for this question.
- For projects based in Wales, which language should we use to communicate with the main contact?
- English
- Welsh
- Both (Bilingual)
- 1d. Legal status of your organisation
- Please select one of the following:

- 1e. Do you consider your organisation's mission and objectives to be: (please select the options that apply)
- · Black or minority ethnic-led
- Disability-led
- LGBT+-led
- Female-led
- Young people-led
- (And in Northern Ireland only:)
- 1f. Where did you hear about us? Please pick from list or specify below.
- 1g. Have you previously talked to anyone in our Development Team about your project idea?

Section two - project proposal

- 2a. Please tell us about your project. In particular, please try to cover:
- Heritage focus
- What will the project do (capital work and activities)
- What programme outcomes you are hoping to achieve. Please note that we expect all projects to achieve the outcome 'A wider range of people will be involved in heritage.'
- Why you want to do this project (what is the need and demand)
- · Feasibility or options work done so far
- Timescales
- Overall cost including a short breakdown of key items of expenditure
- (This section of the form has a total word count of 800 words. Please note that dashes in the text count as whole words.)

Project vision

The project will restore the Guildhall of St George revealing its rich and surprising heritage. An associated programme of thematically focused and accessible cultural activities will engage the local community and visitors ensuring that this much-loved local asset has a sustainable future.

Heritage Focus

St George's Guildhall is a Grade 1 listed scheduled ancient monument and is the key element of a complex of historic buildings and open spaces dating from the 1400's located in the heart of Kings Lynn's St Nicholas conservation area. The wider complex includes Grade 2 listed buildings dated from the 15th and 16th centuries and open spaces backing onto the River Great Ouse. The Guildhall is the oldest working theatre in the UK with a first recorded performance in 1444 and is the only remaining theatre in the world in which Shakespeare performed. Robert Armin, born in the town, and Shakespeare's comedian also performed in the Guildhall. This heritage of performance and comedy will provide a guiding theme for interpretation, activities and the future sustainable uses of the site.

A condition and structural survey of the Guildhall and associated buildings has identified an urgent need for conservation repairs. Current users of the Guildhall report the internal space to be

inflexible, inaccessible and not able to meet modern performance needs. There is currently limited access to the Guildhall, sparse interpretation, and little public appreciation of its unique heritage.

What the project will do

The project will:

- fully restore the splendour of the Guildhall as a flexible space able to house wide-ranging events and activities, including professional Shakespearian performance, community theatre, and schools' events
- deliver associated works to other buildings in the complex to bring them into effective use
 consistent with the thematic interpretation of the site, adding value to the visitor experience
 and encouraging a sense of fun and enquiry
- carry out works to overcome barriers to access, including the redesign and pedestrianisation of open spaces
- provide a visible and welcoming point of entry though a repositioned café and open courtyard space. This will encourage access, enquiry and wider and deeper engagement with the site. For local people, particularly currently under-represented audiences, it will reveal the complex as a social space and a key and available element of the rich history of the town. This, in turn will encourage repeat visits, build social capital and contribute to social cohesion.

Activities supported by the project will include:

- new interpretation of the Guildhall's fascinating history on-site (e.g. through permanent exhibition focused on Tudor theatre and the heritage of the Guildhall), off-site (e.g. through collaborative exhibitions with local and regional partners, medieval/Tudor styles pageant and outside performances), and on-line (through a comprehensive web presence and active social media engagement)
- co-production with the local community of a programme of performances, music and creative writing which effectively engages people with the heritage
- activities designed to engage existing, new and diverse audiences in fun and sustainable
 ways (e.g. diverse music and dance forms reflecting the Town's international reach and
 ethnic diversity) and more commercially focused activities designed to support sustainability
 (e.g. commercial comedy/stand-up events, conferences, weddings/civil ceremonies)
- extensive learning opportunities ranging from curriculum-focused work with schools, apprenticeship and work experience opportunities for College students, and adult education. The project will also develop extensive online resources enabling people to discover the area's heritage.

HF outcomes

The project will actively focus on engaging new audiences with the Guildhall complex through audience development, high quality and accessible interpretation, creative programming, a mix of uses and attractions on-site and coherent and consistent marketing. New and expanded audience groups identified include young people, families, tourists, heritage appreciators, and minority ethnic groups in the community. The project will also address wellbeing issues and actively engage those with dementia.

More specifically the project will:

 restore, safeguard and reveal the hidden heritage of the Guildhall, making it available to local people, tourists and those with specialist interests, and, globally through an extensive online presence

- provide a clear sense of arrival to the site and create open spaces which are safe, intriguingly interpreted using Shakespearian themes and which act as a magnet to wildlife including pollenating insects
- broaden and grow audiences through diverse activities, exhibitions and events
- encourage exploration, learning, skills development and practical activities which are sustainable and fun
- encourage and facilitate wide ranging and well managed volunteering opportunities which are purposeful, engaging, and promote individual wellbeing and the building of social capital
- grow the range and frequency of activities in line with robust business planning to promote sustainability
- contribute to the future resilience of the Guildhall complex through innovative partnership working and capacity building between the project applicant, the National Trust, the Norfolk Museum Service, and the Shakespeare's Guildhall Trust
- contribute to the wider visitor experience and the economic regeneration of the town through coherent engagement with relevant initiatives such as the Heritage Action Zone, designated by Historic England (2017) and the Future High Streets Fund (2019) both of which focus on culture and heritage-led regeneration.

Work undertaken

This project is firmly underpinned by a coherent vision and focus on sustainability. It is consistent with and adds value to other initiatives in the town whilst opening up new heritage-led opportunities to engage with people and agencies regionally, nationally and internationally.

In preparation for this EoI we have

- reviewed all assumptions and work associated with our earlier proposal to the HLF
- commissioned Foster Wilson Architects, Bryn Jones Associates and Oakmere Solutions Ltd to undertake visioning, sustainability and initial design work to test assumptions and develop a robust cost and income base for the project
- actively and positively consulted with site users and partner organisations to assess the need, demand and viability of the project.

Timescales and costs

We anticipate the project will cost [£Add] and take three years to deliver. Major areas of expenditure: repair and conservation works £Add; new building works £Add; internal fit-out £Add; activity costs £Add; Staffing £Add.

Current words – 981. Total allowed: 800]

2b. How much are you likely to ask for from us?

£Add, representing [Add]% of the total project costs. Matched funding will be sourced from [Add main sources of matched funding and indicative amounts]

 2c. When are you likely to submit a development phase application if invited to do so? Please note that there is a limit of 200 words for this question.

The current indicative timescale for the project is:

- EiO submitted November 2019
- Development Phase application submitted: May or August 2020
- Development Phase outcome: August or November 2020
- Development Phase: one year from permission to start

• Project duration: three years from permission to start.

Current words – 43. Total allowed: 200]

Section three - submission

Your local team may wish to use your email to send you invitations to workshops or events they are running for potential applicants, or other useful information about our grant programmes. Please tick this box if you would like to receive this information by email. You can unsubscribe at any time.

REGENERATION AND DEVELOPMENT PANEL WORK PROGRAMME 2019/2020

| DATE OF MEETING | TITLE | TYPE OF REPORT | LEAD OFFICER | INFORMATION, OBJECTIVES AND DESIRED OUTCOMES |
|---------------------------------|---|---------------------------|--|--|
| 11 th June 2019 | Appointment of Vice Chairman | Operational | | |
| | Appointments to Task Groups and Informal Working Groups | Operational | Democratic Services Officer | To review Membership of Task Groups and Informal Working Groups set up by the Panel |
| | High Street and Heritage Action Zone | Update | C Bamfield, M Henry, H Jamieson, S King, M Fuller | Workshop Session |
| | EXEMPT Corn Exchange Cinema Proposals | Update | C Bamfield | To receive an update. A tour of the Corn Exchange to be held prior to the meeting. |
| | | | | |
| 30 th July 2019 | King's Lynn Area Transport Study Update | | Alan Gomm and Dave Robson | Update on Stage 1 report. |
| | Full Year 2018-2019 Performance Monitoring Report | Monitoring | Ged Greaves | Performance Monitoring |
| | Guildhall Workshop Session | Workshop Session | Chris Bamfield | To hold a workshop session on ideas for the future of the Guildhall which can be used to inform future bid applications. |
| | EXEMPT Nelson Quay/Boal Quay Development | Update | Chris Bamfield/Matthew Henry | |
| | South Lynn Brick Kiln | Opposition Member Item | | Opposition Member Item requested by Councillor Kemp. |
| 1046 | | | | |
| 10 th September 2019 | Venue – Town Hall, Hunstanto | | | 1 |
| | Coastal Community Fund – Sail The Wash | Update | Jason Richardson and Chris Bamfield | Update on the proposals. |

| | WITHDRAWN ITEM - EXEMPT – Derelict Land and Buildings Group Update | Annual Update | Regeneration and Planning | To make space for the Urgent item to be considered, this report (which was 'to note' only) had been withdrawn from the Agenda and Members were invited to submit any questions and queries via email. |
|--------------------------------|--|-----------------------|---|---|
| | EXEMPT Hunstanton Development Proposals | Policy Development | James Grant and Chris Bamfield | Information on development sites. |
| | CIL Governance | Policy Development | Alan Gomm | To consider the Terms of Reference prior to its consideration by the Cabinet. |
| | Corporate Business Plan | Policy Development | Ged Greaves | To give the Panel opportunity to suggest items for inclusion in the Corporate Business Plan. |
| | EXEMPT - Nelson Quay Proposals – URGENT ITEM | Policy Development | Chris Bamfield | To consider the proposals prior to their presentation to Cabinet. Considered as urgent as it feeds into the Health High Streets Fund Application. |
| 00th 0 at a large 2040 | Mall and all Carlot | | | O consider the Obstance to take |
| 29 th October 2019 | Walk around King's Lynn | | | Suggested by the Chairman to take place prior to the meeting. |
| | Q1 2019-2020 Performance Monitoring Report | Monitoring | Ged Greaves | Performance Monitoring |
| | Future High Street Fund Update | Update | Chris Bamfield and Matthew Henry | |
| | Guildhall Update | | Chris Bamfield, Steven King and Mark Fuller | To consider the Expression of Interest to the National Heritage Lottery Fund, the Sustainability Report, Architect Proposals and Build Costs. |
| | | | | |
| 11 th December 2019 | Corporate Business Plan | Policy Development | Ged Greaves | To consider a more detailed report following the workshop session held on 10 th September. |
| | King's Lynn Area Transport | | Alan Gomm and | Further update from July meeting. |

| | Study Update | | Dave Robson | |
|-----------------------------|--------------------------|------------|--------------------|---------------------------------|
| | | | | |
| 28th January 2020 | Q2 2019-2020 Performance | Monitoring | Ged Greaves | |
| | Monitoring Report | | | |
| | Future High Street Fund | Update | Chris Bamfield and | Follow on from October meeting. |
| | Update | | Matthew Henry | |
| | | | | |
| 10 th March 2020 | | | | |

To be scheduled:

- Southgates
- King's Lynn Port
 Heacham Beach Development opportunities
- Business Improvement District Update

FORWARD DECISIONS LIST

| Date of meeting | Report title | Key or Non Key Decision | Decision Maker | Cabinet Member and Lead Officer | List of Background Papers | Public or Private Meeting |
|------------------------|--|-------------------------------|----------------|--|---------------------------------|---|
| 12 November 2019 | | | | | | |
| | Major Housing Project 2 | Key | Council | Corporate Projects and Assets Exec Dir - C Bamfield | | Private - Contains exempt Information under para 3 — information relating to the business affairs of any person (including the authority) |
| | Waste Contract Procurement | Key | Cabinet | Environment C Bamfield – Exec Dir | | Public |
| 26 | Parkway – Accelerated Construction Scheme | Key | Council | Project Delivery Exec Dir – C Bamfield | | Private - Contains exempt Information under para 3 — information relating to the business affairs of any person (including the authority) |
| | Strategic Property Acquisition | Key | Cabinet | Corporate Projects and Assets Exec Dir - C Bamfield | | Private - Contains exempt Information under para 3 — information relating to the business affairs of any person (including the authority) |

| | Development Options - Hunstanton | Key | Council | Project Delivery Exec Dir - C Bamfield | Private - Contains exempt Information under para 3 — information relating to the business affairs of any person (including the authority) |
|----|---|-----|---------|--|---|
| | Major Housing Phase 3 – Enabling Work for Lynnsport 1 | Key | Council | Project Delivery Exec Dir - C Bamfield | Private - Contains exempt Information under para 3 — information relating to the business affairs of any person (including the authority) |
| 27 | National Planning Policy Framework – Vacant Building Credit | Non | Cabinet | Development Exec Dir G Hall | Open |
| | Capital Strategy | Key | Council | Leader Deputy Chief Executive | Public |
| | Homelessness and Rough Sleeper Strategy Consultation | Non | Council | Housing Chief Executive | Public |
| | Mid Year Review Treasury Report 2019/2020 | Non | Cabinet | Leader S151 Officer | Public |

| Date of meeting | Report title | Key or Non Key Decision | Decision Maker | Cabinet Member and Lead Officer | List of Background Papers | Public or Private Meeting |
|-------------------|---|-------------------------------|----------------|---|---------------------------------|------------------------------|
| 7 January 2020 | | | | | | |
| | Future High Streets – Stage 2 bid for funding | Key | Cabinet | Business Development Exec Dir – C Bamfield | | Public |

| | Hunstanton Coastal Management Plan | Key | Cabinet | Environment Exec Dir – G Hall | Public |
|----|--|-----|---------|----------------------------------|--------|
| | King's Lynn Area Transport Study | Non | Cabinet | Development Exec Dir – G Hall | Public |
| | Corporate Business Plan | Key | Council | Leader Chief Executive | Public |
| | CIL Governance | Key | Council | Development Exec Dir – G Hall | Public |
| | Corporate Complaints Policy and the | Non | Cabinet | Leader Chief Executive | Public |
| | Updated revised policy on Unreasonably Persistent Complainants | Non | Cabinet | Leader Chief Executive | Public |
| | Council Tax Support Scheme 2020/2021 – Final Scheme for Approval | Key | Council | Housing S151 Officer | Public |
| | Review of Standing Orders | Non | Council | Leader Chief Executive | Public |
| 28 | Scrutiny and the Executive Protocol | Non | Council | Leader Chief Executive | Public |

| Date of meeting | Report title | Key or Non Key Decision | Decision Maker | Cabinet Member and Lead Officer | List of Background Papers | Public or Private Meeting |
|------------------|--------------|-------------------------------|----------------|------------------------------------|---------------------------------|------------------------------|
| 17 March 2020 | | | | | | |
| | | | | | | |